



2026 - Annual Operational Plan

Theme:
*Operationalizing the Localization
Agenda Through Evidence-Based
Action*

I. Executive Summary & 2026 Annual Objectives

The 2026 Annual Operational Plan serves as the strategic implementation roadmap for GRA across the 2026 calendar year. Over the next 12 months, GRA will focus on stabilizing operations in high-risk zones across Northern Nigeria and the Middle Belt, transitioning core MEAL systems to encrypted digital platforms, expanding direct cash transfer mechanisms, and embedding community-led protection networks across 8 target states.

II. Key 2026 Milestone Targets:

- Reach **100,000 direct beneficiaries** across 6 thematic pillars.
- Train **1,000 community leaders and local actors** in civic governance, protection monitoring, and climate adaptation.
- Deliver direct GBV/CRSV legal aid and MHPSS care pathways to **1,000 women, girls, and children born out of war**.
- Execute **3 major Anticipatory Action triggers** ahead of seasonal climate shocks in the Northeast and North-Central hubs.

Sector / Pillar	Key Q1–Q2 Deliverables	Key Q3–Q4 Deliverables	2026 Target Reach	Lead Entity
General Protection (GP)	Establish 10 Women & Girls Safe Spaces (WGSS); train 150 local protection monitors in Borno, Adamawa, and Yobe.	Deploy pro bono legal aid clinics; issue civil documentation support for 1,500 displaced families.	25,000 Individuals	Protection Director
Food Security (FS)	Distribute emergency Cash & Voucher Assistance (CVA) to	Deliver climate-smart seed kits, micro-irrigation tools, and	20,000 Beneficiaries	FSL Program Manager

	3,000 households during peak lean season.	livestock aid to 2,000 smallholders.		
Health & Care (HC)	Deploy 4 mobile health units; initiate community disease surveillance for cholera/malaria in IDP hubs.	Deliver SRHR, maternal health services, and specialized MHPSS trauma care to 5,000 survivors.	18,000 Individuals	Health Lead
Education in Emergencies (EiE)	Rehabilitate 15 damaged classrooms; set up 10 Temporary Learning Spaces (TLS) with learning kits.	Train 200 teachers in trauma-informed pedagogy; enroll 3,000 out-of-school youth in Accelerated Learning.	15,000 Children/Youth	Education Officer
Anticipatory Action (AA)	Map flood/drought risk zones; setup early warning SMS alert networks for 50 rural communities.	Release pre-triggered early cash transfers and reinforce critical flood embankments before peak rains.	12,000 Individuals	Climate/AA Lead
Conflict, Security & Justice	Establish 12 local peace and mediation committees in Plateau, Sokoto, and Zamfara States.	Facilitate 20 inter-communal dialogues; train community policing units on human rights standards.	10,000 Community Members	Peacebuilding Coordinator

III. 2026 Quarterly Implementation Milestones

Quarter 1 (Jan – Mar 2026): Baseline Research, Setup & Mobilization

- **Research & Assessment:** Conduct rapid needs assessments (RNAs) and baseline field surveys across BAY states, Sokoto, Zamfara, Katsina, and Plateau.
- **Community Entry & Co-Design:** Establish and orient 25 Local Governance and Protection Committees in high-priority LGAs.
- **Procurement & Setup:** Pre-position emergency relief stockpiles (hygiene kits, dignity kits, temporary learning materials) in regional field hubs.
- **MEAL System Deployment:** Roll out encrypted mobile data platforms (KoboToolbox) across all field research units.

Quarter 2 (Apr – Jun 2026): Direct Execution & Mid-Year Review

- **Emergency Response & CVA:** Deploy first tranche of Cash and Voucher Assistance (CVA) to flood-affected and lean-season vulnerable households.
- **Protection & Health Operations:** Launch mobile medical clinic outreach; open pro bono legal aid desks for CRSV survivors and children born out of war.
- **Teacher & Leader Capacity Building:** Deliver specialized training modules on trauma-informed instruction, positive discipline, and community mediation.
- **Mid-Year MEAL Audit:** Conduct Q2 progress review, assessing programmatic indicators against 2026 annual targets.

Quarter 3 (Jul – Sep 2026): Expansion & Climate Adaptation Actions

- **Anticipatory Action Activation:** Trigger pre-arranged cash releases and physical embankment reinforcements in high-risk riverine communities.
- **Agricultural & Livelihood Support:** Distribute climate-smart seeds, micro-irrigation hardware, and vocational grants to smallholders and women-led cooperatives.
- **Education Expansion:** Launch Accelerated Learning Programs (AEP) for out-of-school youth; complete physical rehabilitations of school structures.
- **Policy & Advocacy Engagement:** Host national policy roundtables in FCT Abuja on transitional justice and legal protections for marginalized cohorts.

Quarter 4 (Oct – Dec 2026): Evaluation, Verification & Reporting

- **Endline Surveys & Impact Studies:** Execute independent endline research assessments to measure program efficacy across all 6 pillars.
- **Annual Audit & Compliance Check:** Conduct full financial external auditing, SCUML compliance reviews, and donor reporting.
- **Community Accountability Reviews:** Host town hall feedback sessions across field locations to evaluate Community Feedback and Response Mechanisms (CFRM).
- **Strategic Plan Alignment:** Review 2026 outputs to refine operational parameters and targets for the 2027 plan.

IV. 2026 Budget & Resource Allocation Projection

	2026 – Operational Budget Allocation			
Direct Program Execution (65%)	Research & MEAL System (15%)	Capital & Rapid Resp, Stockpiles	Admin & Complinace	

- **Direct Programmatic Execution (65%):** Field interventions across the 6 thematic pillars (Cash transfers, agricultural inputs, legal aid, mobile clinics, educational kits).
- **Grassroots Research & MEAL Systems (15%):** Rapid needs assessments, field data enumeration, GIS mapping, mobile device security, and third-party monitoring.
- **Rapid Response Stockpiles & Capital Hardware (10%):** Pre-positioned relief materials, off-grid power units for sub-offices, and vehicle field deployments.
- **Institutional Governance & Compliance (10%):** Staff duty-of-care, legal/HR compliance, external financial audits, and Abuja advocacy hub operations.